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Nevada Housing Division  
Nevada Housing Division  
**ESG-CV**  
Deadline: 1/29/2021

## CLARK COUNTY SOCIAL SERVICE Operation HOME Rapid Rehousing Program

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**\$ 3,800,000.00** Requested

### Project Contact

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### Administrator of Human Services

Timothy Burch

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## Pre-Application [top](#)

### 1. Applicant Corporate Status

*Proof of nonprofit status, as registered with the Nevada Secretary of State or a tax-exemption letter from the Nevada Department of Taxation and a copy of a current non-profit designation from the IRS.*

- Private Non-Profit 501(c) (3)
- Local Government
- Tribal Government
- Public Housing Authority
- None of the above- Not Eligible

### 2. Please enter the requested funding amount for each activity you are requesting funds for Program Year 2020 (SFY21).

*Format reply i.e. \$50,000. All fields must have an entry, if not requesting funds, enter 0. Totals must match Budget in application.*

<input type="text" value="0"/>	Street Outreach
<input type="text" value="0"/>	Emergency Shelter
<input type="text" value="0"/>	Homeless Prevention
<input type="text" value="3534000"/>	Rapid Rehousing
<input type="text" value="0"/>	HMIS
<input type="text" value="266000"/>	ADMIN (7% or less of total request)
<input type="text" value="3,800,000.00"/>	<b>TOTAL</b>

**3. Please enter the estimated number of unduplicated beneficiaries for each activity funded.**

<input type="text" value="0"/>	Street Outreach
<input type="text" value="0"/>	Emergency Shelter
<input type="text" value="0"/>	Homeless Prevention
<input type="text" value="246"/>	Rapid Re-Housing
<input type="text" value="246.00"/>	<b>TOTAL</b>

**4. Program Jurisdiction. Please specify all cities and counties your ESG program will serve.**

Clark County including Las Vegas, North Las Vegas, Henderson, Mesquite, and Boulder City.

**5. Do you have a State of Nevada Business License? If this information was provided in the previous 2020 ESG application, attachment is not required.**

*Attachment A: State of Nevada Business License, if your agency is exempt please upload a letter indicating the exemption.*

- Yes
- No
- This information was provided in the 2020 ESG application

**6. Are you a registered vendor with the State of Nevada? You must have a vendor registration prior to funding. If this information was provided in 2020 application, attachment is not required.**

*Attachment B: Notice from Controller confirming Vendor Registration. To register as a vendor for the state of Nevada please visit <http://controller.nv.gov/VendorDB/About/Forms/>*

- Yes/Pending
- No
- Yes, this information was provided in the 2020 ESG application

**7. Does your agency currently receive ESG funding from NHD?**

- Yes
- No
- other:

**Documents Requested \***

Required? **Attached Documents \***

Attachment A (New Applicants Required): State of Nevada Business License or a Letter Indicating Exemption

[CCSS Business Letter Exemption](#)

Attachment B (New Applicants Required) Vendor Registration Confirmation. Applicants who are registered vendors: Please provide a statement on agency letterhead confirming vendor status.

[Vendor Information](#)

Attachment C (New Applicants required): Proof of non-profit status from Nevada Secretary of State or a tax-exemption letter from the Nevada Department of Taxation and a copy of a current non-profit designation from the IRS.

[Clark County Tax Exempt Letter](#)

**Application Questions** [top](#)

**1. Select the activities in which you are requesting funds. Select all that apply.**

- Street Outreach
- Emergency Shelter
- Homelessness Prevention
- Rapid-Rehousing
- HMIS
- Administrative

**2. Describe in detail the mission of the applicant organization and how homelessness programs fit within that mission.**

*If this information was provided and has not changed from 2020 ESG application please respond with "See 2020 ESG application"*

The Mission of Clark County Social Service (CCSS) is to "provide a safety net of human services to a growing community." Homelessness programs fit perfectly into this mission by exemplifying our dedication to providing services for the most vulnerable people in our community. In addition to serving as the collaborative applicant for the Southern Nevada Homelessness Continuum of Care (CoC), CCSS offers financial assistance (rental assistance, burials and cremations, and transportation), long-term care assistance, a Senior Advocate program, a home health aide program, and the "Step Up" program for transition age former foster care youth. In addition to all of these programs and services, CCSS is also a point of entry (HUB) for households without children needing assistance with housing via Coordinated Entry at all 5 of our locations throughout the valley.

**3. Provide verified current and overall number of COVID-19 cases in your service area. Positive cases, deaths and demographics of those infected (age/sex/race). Please provide citation of data in response.**

According to the Southern Nevada Health District there have been 208,929 COVID-19 cases, including 3,068 deaths in Clark County as of January 25, 2021. Individuals age 25-49 account for 46% of the COVID cases in Clark County. However, individuals 65+ account for 43.5% of hospitalizations and 73.5% of deaths attributed to COVID. (<http://covid.southernnevadahealthdistrict.org/cases/>)

**4. Describe the current economic impact COVID-19 has had on your service area. Include unemployment data, business closures and any other impacts that support the funding of programs and/or services identified.**

According to the Nevada Department for Employment, Training, and Rehabilitation the current unemployment rate in Clark County is 11.5%. While our unemployment rate is improving, there are still many people in need of assistance in the forms of rental payments, utilities, relocation expenses, etc. while they are attempting to regain stability.

Despite federal aid and programs from local governments, many small business have either temporarily or permanently shut down due to COVID-19. Small businesses are very important to the local economy in Clark County. Not only do they provide goods and services, they also employ over 1 million Nevadans in the Las Vegas area and contribute over \$107 billion to our local economy (<https://nevadasbdc.org/wp-content/uploads/2020/05/NevadaSBDC-AR-2019-web.pdf>).

This data exemplifies the need for Clark County's initiative to offer short and medium term assistance.

**5. Explain why your program should be awarded ESG-CV funds. Describe the need and the degree of urgency for the proposed service or program. What would the consequences be if the proposed project or program is NOT funded?**

*Please attach a timeline of the service/program milestones/responsible party.*

Operation HOME! should be funded because it is the only regionally coordinated effort to address homelessness due to COVID-19 in Clark County. The program will focus on providing services wherever they are needed and will have wider access to additional supports to more effectively assist clients. Without the benefit of regional coordination many members desperately in need of assistance will fall through the cracks or be unable to locate services. This could easily turn a temporary homeless situation into a permanent one and also make them more susceptible to contracting COVID-19.

**6. Does your organization receive Federal HUD funds directly?**

*If Yes, provide name, purpose and amount of funding (this does not include ESG received through NHD)*

- No
- Yes, explain: ESG, CDBG, NSP, CoC, HOME
- This information was provided in the 2020 ESG application

**7. Has the organization received State or Federal ESG funds in the last 4 years (PY15 - PY19)?**

*If Yes, enter information in Tables Tab: Previous ESG Funding*

- Yes
- No
- This information was provided in the 2020 ESG application

**8. Has the organization ever declared bankruptcy?**

*If yes, what is or what was your discharge date?*

- No
- Yes, explain:
- This information was provided in the 2020 ESG application

**9. All applicants are required to have evidence of financial accountability. Applicable documentation: most recent A-133 Audit, Audited Financials or an Annual Certified Financial Statement.**

*Submit Attachment: Evidence of Financial Accountability. If this information was provided and has not changed from 2020 ESG application please respond with "See 2020 ESG application"*

- A-133
- Audited Financials
- Annual Certified Financial Statement
- This information was provided in the 2020 ESG application, and is not required.

**10. Will there be expansion of programs or services offered by your organization as a result of ESG-CV funding? If yes, identify and describe the expanded programs or services that will be provided?**

*Respond N/A if there will be no expansion of services.*

No. Clark County, in partnership with other local municipalities, has developed a new Rapid Rehousing program (Operation HOME!) in direct response to homelessness caused by COVID-19. ESG-CV funds will be used to provide rental assistance and associated services to clients.

**11. Will there be NEW programs or services offered by your organization as a result of ESG-CV funding? If yes, describe the new programs or services that will be provided?**

*Respond N/A if there will be no NEW services.*

To answer the need for housing assistance, Clark County, in partnership with local municipalities (Las Vegas, North Las Vegas, and Henderson) has developed a multi-jurisdictional initiative called Operation HOME! Under this program the jurisdictions are reaching into our provider community to assemble a team of case managers, housing navigators, and other professionals to address our housing need surge due to COVID-19. This program was developed in direct response to homelessness caused by economic impact of COVID-19 and supports the notion of the best way to slow the spread of the virus is using housing as an effective means to promote social distancing, proper hygiene, etc. This is RRH program will provide housing location as well as rental and utility assistance. The overall goal of the joint collaborative program is to house 2022 people by end of 2022.

**12. Please provide a brief description of the proposed Emergency Shelter Program for which your agency is requesting ESG-CV funds. (Respond NA if not applying for Emergency Shelter funds)**

*Indicate qualified Essential Services, Shelter Operations, Renovations, etc (i.e. case management, education services, maintenance, rent, labor, materials, etc.)*

N/A

**13. Please provide a brief description of the proposed Street Outreach Program for which your agency is requesting ESG-CV funds. (Respond NA if not applying for Street Outreach funds)**

*Include number of persons to be served and number of households to be served. Indicate qualified services i.e. engagement, case management, emergency health services, emergency mental health services, transportation, services for special populations.*

N/A

**14. Please provide a brief description of the proposed Rapid Re-Housing Program for which your agency is requesting ESG-CV funds. (Respond NA if not applying for Rapid Re-Housing funds)**

*Indicate qualified services i.e. application fees, deposits, utility payments, case management, short and medium term rental assistance, etc.*

The proposed RRH program is called Operation HOME! During this program Clark County will engage individuals/families experiencing homelessness due to COVID-19 by assisting them with housing, utilities, etc., and connecting them to services to aid them in regaining their housing stability and self sufficiency.

**15. Please provide a brief description of the proposed Homelessness Prevention program for which your agency is requesting ESG-CV funds. (Respond NA if not applying for Homelessness Prevention funds)**

*Indicate qualified services i.e. application fees, deposits, utility payments, case management, short and medium term rental assistance, moving costs, etc.*

N/A

**16. Please explain how ESG-CV funds will be used to support your data collection activities for your program. (Respond N/A if not applying for funds to support HMIS/or comparable data base)**

*Indicate qualified services i.e. salaries for operating HMIS or other approved, travel to attend HMIS training, purchasing equipment, etc.*

Utilizing ESG-CV Round 1 funds awarded to Clark County, the existing agreement with HMIS vendor Bitfocus, Inc. has been expanded upon, in order to provide the data collection and reporting mechanism for our ESG-CV funded programs, per HUD's ESG-CV reporting requirements.

**17. Please describe how your organization will help participants exit your program to permanent housing rather than returning to the street.**

Case managers (funded by CDBG-CV funds) will work with households in developing housing stability case plans to ensure they are prepared to exit to permanent housing and maintain housing stability and self-sufficiency.

**18. Summarize how the combined proposed activities will prevent, prepare and/or respond to the Coronavirus**

**epidemic? Please explain how ESG-CV funds will be used to support the program as a whole, and specifically benefit your target population.**

By getting individuals experiencing homelessness off the streets and out of congregate housing they will be better able to practice social distancing and better hygiene practices which have been proven effective in combating the spread of COVID-19. Getting COVID positive individuals into their own residence will allow them to quarantine properly and prevent them from spreading the virus to others.

The proposed ESG-CV funds will be used to pay for costs associated with the program such as rent, utilities, household items, relocation expenses, etc., as well as the administrative costs of the staff carrying out the program.

**19. Describe your organization's capacity to implement the proposed program. Who will be involved in the project/program? (In-house employees, contractors, other agency partners, etc.)**

This program is being housed within Clark County but has been developed in partnership with local municipalities (City of Las Vegas, City of North Las Vegas, and Henderson). Each municipality will contract with community services providers, using their ESG-CV and CDBG-CV awards, to carry out Rapid Rehousing activities to serve households experiencing homelessness. The jurisdictions are working together to develop a consistent scope of work for use in community service provider contracts, as well as consistent HMIS structures and data reporting practices. Contractors and additional partners will be brought on as needed due to specific program needs. Clark County will serve as fiscal agent for ESG-CV State funds and will ensure that dollars are spread throughout programs located in all jurisdictions.

**20. Please indicate which of the following services the organization currently provides directly. Check all that apply**

*If this information was provided and has not changed from 2020 ESG application please respond with "See 2020 ESG application"*

- Rental Application Fees
- Security Deposits
- Last Month's Rent/Payment of Arrears
- Utility Deposit
- Utility Payments/Payment of Arrears
- Moving Costs
- Housing Search and Placement
- Housing Stability and Case Management
- Mediation
- Legal Service
- Credit Repair
- Short-Term Rental Assistance
- Medium-Term Rental Assistance
- Mortgage Assistance
- Property Tax Arrears/Seizure of Property Notice
- Other: Emergency transfer payments (payment due for breaking a lease), housing search and placement, case management
- See 2020 ESG application

**21. Please describe any changes to intake processes for all proposed services that address COVID-19 restrictions or safety measures.**

*Please provide a sample of your intake process, and any changes as an attachment.*

With the onset of the Coronavirus Disease 19 (COVID-19) public health crisis, the Centers for Disease Control and Prevention (CDC) identified that those 65 or older or any age with underlying health conditions are at higher risk of serious complications or death if they were to contract COVID-19. Those that are unsheltered or living in congregate settings are more vulnerable, due to the lack of social distancing in these settings.

On May 19, 2020, the Coordinated Entry System Working Group (CESWG) voted to enact a Pandemic Priority Exception (PPE) to be used in conjunction with housing assessments for prioritization on and referral from the Coordinated Entry Community Queue. The PPE will be applied to the client's prioritization for services based upon ages 65 or older or any of the following CDC identified high-risk factors, which include conditions added on June 25th. These risk factors include but are not limited to cancer, COPD, heart conditions, and type-2 diabetes.

Qualification for the exception will be assessed during the housing assessment in a COVID-19 Risk Assessment section, which was made available by July 24th. Before referring to the queue, assessors will add a note in HMIS with the referral to apply the exception. Clients already on the queue may also be reassessed for the COVID-19 Risk Assessment. The exception has been applied during the matching process. This PPE prioritization will remain in effect for the duration of the

**22. How does your organization track and retain records for applicants who were not admitted into the program? How are the applicants notified of denial of services?**

*Submit Policy and Procedure. Indicate section and/or page numbers in attached Policy and Procedure. If this information was provided and has not changed from 2020 ESG application please respond with "See 2020 ESG application"*

Service providers contracted by Clark County will follow the HUD requirement of retaining all records for this program for 5 years after its culmination. This includes records pertaining to clients denied services, including a justification for denial of services and any demographic information collected during the intake process. These denials will be reviewed periodically by the Coordinated Entry System Working Group (CESWG) to ensure there is no pattern of individuals being declined due to race, ethnicity, age, or gender. Once a client is denied services they are placed on the queue. At the end of the program records will either be scanned and kept on a secure server or physical files will be securely stored at the agency locations. Applicants who are not admitted to the program will be advised by their case manager or a letter sent to the address on file.

**23. How are clients terminated from your program? Describe the policy and outline the termination process.**

*Submit Policy and Procedure. Indicate section and/or page numbers in attached Policy and Procedure. If this information was provided and has not changed from 2020 ESG application please respond with "See 2020 ESG application"*

Contracted service providers are required to have a termination policy and procedure. Due to our commitment to the "Housing First" model, unless extraordinary circumstances arise, clients are only terminated from the program if in violation of lease, or if they are able to take over their lease (have achieved housing stability and self-sufficiency).

Each contracted service provider will have defined policies and objective standards for when case management services should continue and end. These guidelines must be flexible enough to respond to the varied and changing needs of program clients. In instances where cases are continued outside of these defined policies and objective standards, there should be a review and approval process. Case managers will assist each client, as needed, to obtain appropriate supportive services, including assistance in obtaining permanent housing, family specific services, and other services essential for achieving independent living and stability. Grant funds may be used to pay for eligible supportive services that address the specific needs of households.

**24. Briefly describe your agency's record keeping system with relevance to the proposed program. Also describe your agency's auditing/monitoring procedure, specifically those for the proposed program.**

*Submit Policy and Procedure. Indicate section and/or page numbers in attached Policy and Procedure. If this information was provided and has not changed from 2020 ESG application please respond with "See 2020 ESG application"*

All Operation HOME! contracted services providers are required to enter all client service data into HMIS. Each provider will follow the HUD requirement of retaining records for this program for 5 years after its culmination. Clark County records will be scanned and kept on a secure server; contracted service providers are required to maintain full records at their agency locations.

Clark County requires supporting back-up documentation for any expenses associated with contracted service provider delivery. Contracts are on a reimbursement basis and detailed spending reports are required; service provider activity will also be monitored in HMIS.

All CoC and ESG programs are monitored annually by an external monitoring team (Strategic Progress) in order to ensure compliance and preparedness in alignment with HUD monitoring requirements.

**25. Do you currently participate in HMIS? It is a requirement of ESG to use HMIS.**

*If using a comparable data base (for domestic violence agencies) please identify comparable data base as Other. If a comparable data base is being used this data base must be able to export SAGE reporting.*

Yes

No

Other:

**26. Describe your experience using HMIS (Clarity/Bitfocus) or other identified system. Specify experience in case management, wait list usage, and training attended.**

*If applying for HMIS/Data funds identify need: Data Entry, Training, and/or Program Costs*

All contracted service providers are required to maintain client records and rental assistance, case management, and other services provided in HMIS. In order to have HMIS access, all users are required to complete the online Clarity General Training before they can receive user credentials. Once the Operation HOME! HMIS program structure is finalized, all contracted service providers will receive specific training on using HMIS for all rental assistance and case management activities.

As previously described, as it pertains to the wait list usage (community queue), the Coordinated Entry System Working Group (CESWG) developed a Pandemic Priority Exception (PPE) to be used in conduction with housing assessments for prioritization on and referral from the Coordinated Entry Community Queue.

The CESWG is currently reviewing the high-risk BOLO (Be On The Lookout) list. This list includes everyone in HMIS who

meets the high-risk criteria per CDC guidelines. This list is being cross-checked with the community queue to ensure the highest risk individuals are being served as quickly as possible and not being put on the wait list.

**27. Provide a list of community partnerships and any other local collaborative efforts and their relationship to your clients/organization. Include partner agency name, service provided, contact information, MOU if applicable, and years of partnership.**

*If this information was provided and has not changed from 2020 ESG application please respond with "See 2020 ESG application"*

Collaborators on the Operation HOME! project are: City of Las Vegas (Arcelia Barajas), City of North Las Vegas (Rick Damian), and City of Henderson (Stacy DiNicola). Clark County has a long standing partnership with these entities. These entities, along with Clark County, are contributing CV funding and providing program oversight.

The Operation HOME! Leadership Team (includes above named members) is in the process of engaging community services providers in contracts to implement Rapid Rehousing programs.

**28. Describe your agency/entity's role in centralized coordinated entry planning, and regional Continuum of Care.**

*If this information was provided and has not changed from 2020 ESG application please respond with "See 2020 ESG application"*

CCSS serves as the Collaborative Applicant and lead agency for the Southern Nevada Homelessness Continuum of Care (CoC); leadership from CCSS maintain a seat and active participation on the CoC Board; CCSS staff member serves as a co-chair of the Coordinated Entry System Working Group (CESWG). Each of the 5 CCSS offices serves as assessment sites for Coordinated Entry.

**29. Describe how your organization plans to increase equity, improve outreach and performance outcomes for people from previously underserved or poorly served racial and ethnic groups.**

CCSS will increase equity for underserved racial and ethnic groups by strengthening partnerships with organizations within these communities to ensure they are aware of and have easy access to program.

**Budget [top](#)**

<b>Budget</b>	Emergency Shelter (A)	Prevention (B)	Street Outreach (C)	Rapid Rehousing (D)	Data Collection (E)
Essential Services (Enter \$ in column A)				\$ 0.00	
Operations (Enter \$ in column A)					
Rental Assistance (Enter \$ in column B and/or D)				\$ 3,524,625.00	
Relocation & Stabilization (Enter \$ in column B and/or D)					
Case Management (Enter \$ in column A, B, C and/or D)					
Financial Assistance (Enter \$ in column B)					
Reporting-personnel costs (Enter \$ in column E)					
Other Data Collection expenses (Enter \$ in column E. Explain in narrative)				\$ 9,375.00	\$ 0.00
Engagement/services (Enter \$ in column C)					
Administration - 7% Cap (Enter \$ in a funded column)				\$ 266,000.00	
<b>Total</b>	<b>\$ 0.00</b>	<b>\$ 0.00</b>	<b>\$ 0.00</b>	<b>\$ 3,800,000.00</b>	<b>\$ 0.00</b>

**Budget Narrative**

1. PERSONNEL COSTS for each contracted service provider will be incl in their program budgets. Personnel costs for contract & fiscal oversight by Clark County are incl in the ADMIN portion of the budget. Positions can only be filled after funding award notice is received, per Clark County guidelines. The following will be filled (based on 15 mos): Grants Coordinator (1 full-time at 38-40 hours/week) at approx \$110,385; Housing Navigator (1 full-time at 38-40 hours/week) at approx \$84,527, Housing Navigator (1 part-time at 20 hours/week) at approx \$25,975 for a grand total of \$220,887.

3. Clark County will execute CONTRACTS with homeless service providers to provide eligible ESG rental & utility assistance, as well as services including housing search & placement, housing stability case management, mediation,

legal services, & credit repair (paid by ESG-CV State). Case manager & support staff salaries will be paid with CDBG-CV State funds. Contracted service providers will serve approx 243 homeless households (HHs) who are at increased risk of experiencing severe illness from COVID-19 to quickly transition into permanent housing. Performance outcomes will incl # of HHs served throughout the contract period, # of HHs placed in permanent housing each mo, # of HHs exiting RRH to any destination throughout the contract period, % of HHs exiting RRH to permanent housing throughout the contract period, avg # of days from entry into RRH to permanent housing throughout the contract period, avg dollar amount of rental & utility assistance & housing stability services provided to HHs per mo., avg length of time such services were provided to HHs throughout the contract period, % of returns to homelessness within 6 mos. of program exit throughout the contract period, & avg data quality % throughout the contract period. The contract periods will be date of award thru 6/30/22. Clark County staff will review monthly invoice reimbursement packets for eligible costs per ESG-CV requirements & allowable costs per service provider contracts, as well as monthly data reported on each of the deliverables above per program. Staff will monitor programs' policy & procedures, eligible costs, spend rate, & HMIS participation & data quality. Total contract costs are \$3,524,625.

5. OTHER COSTS incl computer/equipment for the 3 positions, incl in the ADMIN portion of the budget. At approx \$2,300/position, to incl laptop, accessories, & software, the total for computer/equipment will be \$6,900. Costs for other ADMIN eligible expenses such as supplies, printing, etc, will be \$38,213. Costs for HMIS licensing for new staff & contracted service providers not already using HMIS are estimated at \$25/user/mo for 15 mos for up to 25 licenses, totaling \$9,375 in OTHER DATA COLLECTION EXPENSES. These costs are needed for staff to manage contracting activities. The HMIS licensing costs ensure all staff & contracted service provider can comply with HMIS requirements.

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**Previous ESG Funding**

State Fiscal Year	SFY 17	SFY 18	SFY 19	SFY 20
Total Award Amount	\$ 35000	\$ 54000	\$ 50291	\$ 50291
Funds Expended to Date	\$ 35000	\$ 54000	\$ 50291	\$ 37718
<b>Total</b>				

**Unduplicated persons to be served**

Programs	Emergency Shelter	Homelessness Prevention	Rapid Re-housing	Street Outreach
Total Number Unduplicated individuals served	0	0	243	0

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**Documents Requested \***

Required? **Attached Documents \***

Evidence of Financial Accountability; Most recent A-133 Audit, Audited Financials or an Annual Certified Financial Statement

[Clark County Social Service Audit](#)

Agency Fiscal Policy and Procedure

[CC Fiscal Directive 1](#)

[CC Fiscal Directive 2](#)

[CC Fiscal Directive 3](#)

[CC Fiscal Directive 4](#)

[CC Fiscal Directive 5](#)

[CC Fiscal Directive 7](#)

[CC Fiscal Directive 8](#)

[CC Fiscal Directive 6](#)

[CC Fiscal Directive 9](#)

[CC Fiscal Directive 9A](#)

[CC Fiscal Directive 10](#)

[CC Fiscal Directive 6A](#)

		<a href="#">CC Fiscal Directive 11</a>
		<a href="#">CC Fiscal Directive 12</a>
		<a href="#">CC Fiscal Directive 13</a>
		<a href="#">CC Fiscal Directive 13A</a>
		<a href="#">CC Fiscal Directive 14</a>
		<a href="#">CC Fiscal Directive 15</a>
		<a href="#">CC Fiscal Directive 16</a>
		<a href="#">CC Fiscal Directive 17</a>
		<a href="#">CC Fiscal Directive 18</a>
		<a href="#">CC Fiscal Directive 19</a>
Organizational Chart		<a href="#">CCSS Organizational Chart</a> <a href="#">Clark County Organizational Chart</a>
Agency Participant Application/Intake Policy and Procedure		<a href="#">Coordinated Entry P&amp;P</a>
Non-profit agencies: Board of Directors list, including mailing addresses, email contacts if available, and titles; dated copies of the last 4 Board of Director's meeting minutes		
Non-profit agencies: must provide current financial statements that include the income and expense statement, balance sheet and the cash flow statement		<a href="#">Clark County FY21 Quarterly Report</a>
Timeline of the Service/Program Milestones/Responsible Party	✓	<a href="#">CCSS Operation HOME Timeline</a>
Policy Surrounding Denial of Services		<a href="#">CCSS ESG Client Termination</a>
Client Termination Policy		<a href="#">CCSS ESG Denial of Services</a>
Record Retention Policy & Auditing and Monitoring Policy and Procedure		<a href="#">CCSS ESG Recordkeeping</a> <a href="#">CCSS Monitoring P&amp;P</a>
Rehousing and Coordinated Investment Planning Tool (RCIPT) <a href="#">download template</a>		

\* ZoomGrants™ is not responsible for the content of uploaded documents.

Application ID: 333453

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