



**AMENDMENT NO. 2
CBE NO. 607342-24
SERVICES FOR BROADBAND AND DIGITAL EQUITY PROGRAMS**

togetherforbetter

THIS AMENDMENT is made and entered into this ____ day of _____, 20____, by and between CLARK COUNTY, NEVADA (hereinafter referred to as "COUNTY"), and HR&A ADVISORS INC. (hereinafter referred to as "PROVIDER").

WITNESSETH:

WHEREAS the parties entered into an agreement under CBE Number 607342-24, entitled "Services for Broadband and Digital Equity Programs" dated November 19, 2024 (hereinafter referred to as CONTRACT); and

WHEREAS the parties desire to amend the CONTRACT.

NOW, THEREFORE, the parties agree to amend the CONTRACT as follows:

1. Page 1, 2nd paragraph

ORIGINALLY READ:

"WHEREAS, PROVIDER has the personnel and resources necessary to accomplish the PROJECT within the required schedule and with a budget allowance for the fixed fee amount of \$1,955,000, including all travel, lodging, meals and miscellaneous expenses; and,"

REVISED TO READ:

"WHEREAS, PROVIDER has the personnel and resources necessary to accomplish the PROJECT within the required schedule and with a budget allowance for the not to exceed amount of \$5,455,000, including all travel, lodging, meals and miscellaneous expenses; and,"

2. Section II: Compensation and Terms of Payment

ORIGINALLY READ:

"COUNTY agrees to pay PROVIDER for the performance of services described in the Scope of Work (Exhibit A) for the fixed fee amount of \$1,955,000. COUNTY'S obligation to pay PROVIDER cannot exceed the fixed fee amount. It is expressly understood that the entire work defined in Exhibit A must be completed by PROVIDER and it shall be PROVIDER'S responsibility to ensure that hours and tasks are properly budgeted, so the entire PROJECT is completed for the said fee."

REVISED TO READ:

“COUNTY agrees to pay PROVIDER for the performance of services described in the Scope of Works (Exhibit A, D, & E) for the not to exceed amount of \$5,455,000. COUNTY’S obligation to pay PROVIDER cannot exceed the not-to-exceed amount. It is expressly understood that the entire work defined in Exhibit A, D, & E must be completed by PROVIDER and it shall be PROVIDER’S responsibility to ensure that hours and tasks are properly budgeted, so the entire PROJECT is completed for the said fee.”

3. Add Exhibit D: Phase 1 Scope of Work: Broadband Infrastructure and BACE Forward Implementation (January 2026-June 2027), to Contract, attached hereto.
4. Add Exhibit E: Master Services Framework: Workstream Goals, Objectives, and Scope of Work Template, to Contract, attached hereto.

This Amendment No. 2 represents an increase of \$3,500,000.

Except as expressly amended herein, the terms and conditions of the CONTRACT shall remain in full force and effect.

PROVIDER:

HR&A ADVISORS, INC.

By: 
DANNY FUCHS
Partner

Date: June 9, 2026

COUNTY:

COUNTY OF CLARK, NEVADA

By: _____
JESSICA COLVIN
Chief Financial Officer

Date: _____

APPROVED AS TO FORM:

STEVEN B. WOLFSON, District Attorney

By: *Sarah Schaerrer*
Sarah Schaerrer (Jun 10, 2026 09:17:46 PDT)
SARAH SCHAERRER
Deputy District Attorney

Date: _____

EXHIBIT D

Phase 1 Scope of Work:

Broadband Infrastructure and BACE Forward Implementation (January 2026-June 2027)

SCOPE OF WORK

Serve in an advisory and support capacity to the Clark County CIO and Broadband Division

PROVIDER will work directly under the County Chief Information Officer (CIO) and the Broadband Program team to support the design, planning and implementation of the County's Broadband Access and Community Engagement (BACE) efforts. PROVIDER will support the CIO and Broadband Program team as follows:

- Assist with the implementation of the County's Last Mile Investment Plan, including the development of partnerships with Internet Service Providers;
- Develop foundational tools for the BACE Hub for use by County departments;
- Prepare ad-hoc executive briefings and public reports or presentations, as necessary;
- Other tasks, as directed by the CIO and Broadband Program Team.

I. WORKSTREAM 1: ASSIST IN THE IMPLEMENTATION OF THE LAST MILE INVESTMENT PLAN

A. Task 1.1: Advise and Assist the County in the Implementation of the Last Mile Investment Plan, including partnerships with Internet Service Providers and deployment at affordable housing Multi-Dwelling Unit (MDU) sites

PROVIDER will advise the County on the implementation of its last mile investment plan. Specifically, PROVIDER will assist the County in evaluations of proposals received for solicitations issued for last mile expansion projects in priority neighborhoods. PROVIDER will assist the Broadband Program team in identifying and defining the specific scope of work for each task order. PROVIDER may also assist in preparing RFIs, RFPs, RFQs, as well as state, federal and corporate grant proposals as necessary, to promote broadband expansion projects in Clark County.

B. Tasks:

- Procurement and solicitation drafting and management support (Task orders, RFIs/RFQs/RFPs, bidder Q&A, evaluations, BAFO support)
- Contracting and negotiation support
- Support to County team on deployment oversight
- Integration with BACE Program
- Affordable housing / MDU pilot evaluation; Priority site scaling and replication recommendations
- County tower and broadband asset inventory and assessment; Strategic asset utilization recommendations

II. WORKSTREAM 2: SUPPORT PHASE 1 IMPLEMENTATION OF THE BACE FORWARD PROGRAM

PROVIDER will assist the County in the first phase of implementation of its Broadband Access and Community Engagement (BACE) Forward Program. PROVIDER will gather input from the Clark County Broadband Division, other County offices and agencies, device partners, community-based organizations, library districts and workforce entities (hereafter, "community partners") to deliver the foundational internal infrastructure, tools, and capacity-building necessary for an effective BACE program, while re-evaluating prospective grants and aligning to ISP deployment plans. Phase 1 will include the following tasks.

A. Task 2.1: BACE Hub Design & Development.

PROVIDER will support Clark County in the design and early development of the Broadband Adoption and Community Engagement (BACE) Hub as the foundational platform for coordinating digital access, device distribution, digital skills, and service referrals across County departments and community partners. This phase will focus on user-centered design, definition of core system requirements, and development of a minimum viable product (MVP) suitable for pilot use by County staff and selected partners. Work will prioritize alignment with County workflows, data needs, and long-term scalability, while complementing, leveraging, and avoiding duplication of existing tools.

➤ Deliverables:

- Co-design workshops with County caseworkers and managers
- Human-centered design research summary and preliminary design review (PDR)
- Core functional and technical requirements for the BACE Hub
- Asset inventory and data integration assessment
- BACE Hub MVP suitable for pilot testing
- Hub roadmap outlining post-MVP phases, enhancements, and dependencies

B. Task 2.2: Internet Offer Finder & Recommendations Engine

PROVIDER will design and configure a Clark County-specific Internet Offer Finder and recommendations engine to support residents and frontline staff in identifying optimal, affordable broadband options. The tool will incorporate provider data, low-cost offers, and eligibility criteria, and will be integrated into the BACE Hub to enable consistent, up-to-date recommendations aligned with County adoption strategies and ISP deployment plans. In addition to an MVP for County beta testing, PROVIDER will provide training to case workers on how to use the tool and provide feedback, and will deliver a roadmap for future product development and ongoing sustainability.

➤ Deliverables:

- Complete dataset of ISPs, service areas, pricing tiers, and low-cost programs – through direct provision of data from ISPs where they are willing, or to the extent discoverable online or via phone calls to ISP sales agents
- Configured recommendations engine integrated with the BACE Hub MVP
- User documentation describing assumptions, update processes, and limitations

C. Task 2.3: County Capabilities Assessment & Training

PROVIDER will assess County readiness to operate, sustain, and scale the BACE Forward Program, with a focus on staff capacity, workflows, data practices, and cross-department coordination. Based on this assessment, PROVIDER will deliver targeted training and onboarding materials to ensure County teams – primarily caseworkers – can effectively use the BACE Hub, interpret data, and manage program activities during the pilot phase.

➤ Deliverables:

- County capabilities assessment memo (systems, staffing, workflows, gaps)
- Recommended operating model for Phase 1 BACE Hub use
- Training and onboarding materials for County staff and pilot partners
- Summary of capacity-building priorities for subsequent program phases

D. Task 2.4: Confirmation of Grantees, Grant Agreements, & Performance Management Approach

PROVIDER will support the County in final confirmation of BACE Forward grantees and in establishing a consistent performance management approach for the pilot phase. This work will focus on clarifying scopes, outcomes, and reporting expectations; aligning grantee activities with the BACE Hub and County goals; and preparing the foundational tools needed for effective oversight and evaluation.

➤ Deliverables:

- Materials to support conversations with County leadership
- Final grantee recommendations with high-level scopes of work for each grantee and recommended reporting framework

III. PROJECT BUDGET AND TIMELINE

PROVIDER is providing a fixed-price proposal based on this scope described above through June 30, 2027. The pricing is by deliverable and does not include any direct expenses (e.g. travel), which will be pre-approved by the County and billed according to Section II, Compensation and Terms of Payment, Letter C, Item 3b in Contract above.

Billing for this Scope, will be completed using the following formula:

- 40% for each line item upon acceptance of a proposal and plan to address the line item,
- 40% upon completion and acceptance of the line item, and
- 20% upon final completion and acceptance of the line item.

PROVIDER will bill monthly for all amounts due, plus reimbursable expenses.

Budget Summary for the Period 1/1/2026 – 6/30/2027

Project Workstream	Proposed Team Fees
Technical Advisory Services: October – December 2025. 3 months at a rate of \$25,000/month.	\$75,000
Workstream 1: Advise and Assist the County in the Implementation of the Last Mile Investment Plan, including affordable housing MDU sites, and non-BEAD and BEAD-eligible locations. 18 months at a rate of \$55,000/month	\$990,000
Workstream 2: Support Implementation of Phase 1 of the BACE Forward Program (January – May 2026) • BACE Hub and County Capacity-Building: \$390,000 • Internet Offer Finder Tool: \$225,000 • Confirmation of grantees, grant agreements, and performance management approach: \$50,000	\$665,000
Total Fees	\$1,730,000
<i>Expense Allowance</i>	<i>\$45,000</i>
Total Budget	\$1,775,000

EXHIBIT E

Maser Services Framework:

Workstream Goals, Objectives, and Scope of Work Template

OVERVIEW

This Exhibit outlines the Workstreams, overall goals, and key objectives that guide all work performed under the Broadband Access and Community Engagement (BACE) Agreement with PROVIDER, which will cover a broad range of services related to internet infrastructure development, accessibility, affordability, and adoption, as well as community engagement activities, systems, and tools. County will issue individual Scopes of Work (SOWs) that define the specific tasks, deliverables, and expected outcomes required to advance these Workstream objectives.

Each SOW will be reviewed and approved by the County and once approved, will be incorporated into and governed by the terms of the overall Contract. Future SOWs will follow the same structure and will be derived from the Workstream goals and objectives detailed below.

I. WORKSTREAM 1: BROADBAND ACCESS, INFRASTRUCTURE, AND PLANNING

A. OVERALL GOAL

Advance and support the implementation of the County's broadband infrastructure strategy by managing partnerships, supporting deployment planning, and coordinating implementation activities that expand reliable, high-speed internet access across Clark County, including the services that are essential to making high-speed internet valuable to County residents and businesses. This includes guiding the County's Last Mile Investment Plan, strengthening relationships and forging partnerships with Internet Service Providers (ISPs) and other industry partners, and helping to ensure that infrastructure planning aligns with County objectives.

B. KEY OBJECTIVES

1. Assist with managing strategic relationships and implementation of the County's Last Mile Investment Plan, including ISP/industry partnerships, evaluation of deployment proposals, procurement and solicitation support, and ongoing owner's representation and vendor management to advance broadband infrastructure expansion.
2. Support the County in its engagements with ISPs/industry, including deployment planning, coordination, data sharing, and policy development.
3. Support the CIO in coordinating broadband and other internet infrastructure-related efforts ranging from broadband infrastructure to related assets like towers, data centers, or spectrum – with County departments, State Government, local governments, and Tribal governments.
4. Develop, maintain, and enhance databases, tools, platforms, and other resources that support broadband planning and infrastructure decision-making.
5. Prepare executive briefings, public reports, presentations, policy memos, and related materials to support County leadership and public communications.
6. Provide funding coordination strategy and support, including grant strategy, grant writing, identification of federal, state, and philanthropic opportunities, preparation of applications, and post-award compliance and reporting.

II. WORKSTREAM 2: COMMUNITY ENGAGEMENT, DIGITAL INCLUSION, AND PROGRAM DEVELOPMENT

A. OVERALL GOAL

Advance digital equity across Clark County by designing, coordinating, and implementing community focused programs that improve broadband adoption, digital skills, device access, and workforce readiness. This includes supporting BACE initiatives, engaging community-based organizations, and developing tools and resources that help residents and businesses participate fully in the digital economy.

B. KEY OBJECTIVES

1. Support planning and implementation of BACE initiatives, including community outreach, stakeholder coordination, grants management, and collaboration with community-based organizations and anchor institutions.
2. Develop, maintain, and enhance databases, tools, platforms, and other resources for BACE and related programs, ensuring accessibility for County departments, community partners, residents, and businesses.
3. Support the CIO in coordinating digital equity efforts with County departments, State Government, local governments, and Tribal governments.
4. Prepare executive briefings, public reports, presentations, policy memos, and other materials to support County leadership, stakeholder engagement, and public communications.
5. Provide funding coordination strategy and support for digital equity initiatives, including grant strategy, grant writing, identification of funding opportunities, preparation of applications, and post-award compliance and reporting.
6. Support programs that increase broadband adoption, digital skills, and workforce readiness among residents.

III. TECHNICAL ADVISORY SERVICES

A. OVERALL GOAL

Technical advisory support will build on the County's existing broadband knowledge by adding specialized technical analysis, engineering insight, and data-driven planning tools that enhance the County's ability to advance its broadband initiative. This work complements internal expertise by providing deeper evaluation of infrastructure gaps, feasible deployment options, and long-term network requirements, while also informing programs that improve adoption, digital skills, and device access. Together, this combined expertise creates a stronger, more coordinated approach that expands reliable broadband access, promotes digital inclusion, and delivers lasting value to residents and businesses.

B. KEY OBJECTIVES

1. Enhance and complement existing County expertise by providing specialized technical analysis, engineering insight, and data-driven planning capabilities.
2. Strengthen broadband infrastructure planning through accurate assessments of current networks, identification of service gaps, and evaluation of feasible, scalable last-mile solutions.
3. Align broadband deployment with long-term County goals by ensuring infrastructure decisions are strategic, cost-effective, and grounded in reliable technical data.

4. Support development of community-focused digital equity programs through analysis of adoption barriers, device access needs, digital skills gaps, and workforce readiness opportunities.
5. Ensure infrastructure investments translate into community benefit by integrating technical findings into program design that improves broadband adoption and digital inclusion.
6. Improve planning efficiency and reduce implementation risk by providing clear technical direction, realistic deployment pathways, and informed decision-making support.
7. Create a cohesive, County-wide broadband strategy that unites infrastructure expansion with digital equity efforts to deliver long-term value for residents, businesses, and institutions.

IV. RELATIONSHIP TO FUTURE SCOPES OF WORK

All future SOWs issued under the Contract will:

1. Identify the Workstream they support.
2. Include detailed tasks, deliverables, and expected outcomes.
3. Align directly with the goals and objectives outlined in this Exhibit.

This structure ensures that all work is clearly documented, strategically aligned, and consistently managed under the BACE program framework.

V. SCOPE OF WORK TEMPLATE

A. WORKSTREAM ALIGNMENT

Identify the Workstream this SOW supports and describe how the tasks advance the Workstream's overall goals.

B. OBJECTIVES

List the specific objectives for this SOW, tied directly to Workstream's overarching goals.

C. TASKS AND ACTIVITIES

Provide a detailed breakdown of tasks.

Example structure:

- Task 1: Description of activity
 - Sub-tasks (if applicable)
- Task 2: Description of activity
- Task 3: Description of activity

D. DELIVERABLES

List all deliverables associated with the tasks.

Examples:

- Reports
- Maps or datasets
- Engagement summaries
- Program recommendations
- Presentations or briefings

E. EXPECTED OUTCOMES

Describe the intended results or impacts of completing the SOW.

F. TIMELINE

Provide the anticipated schedule or milestones.

G. ROLES AND RESPONSIBILITIES

Clarify responsibilities of PROVIDER and County.

H. INCORPORATION INTO CONTRACT

The following statement must be included in each SOW: "Execution of this SOW is contingent upon the mutual written approval of both PROVIDER and COUNTY. Upon execution, the SOW is incorporated into and governed by the main Contract.